

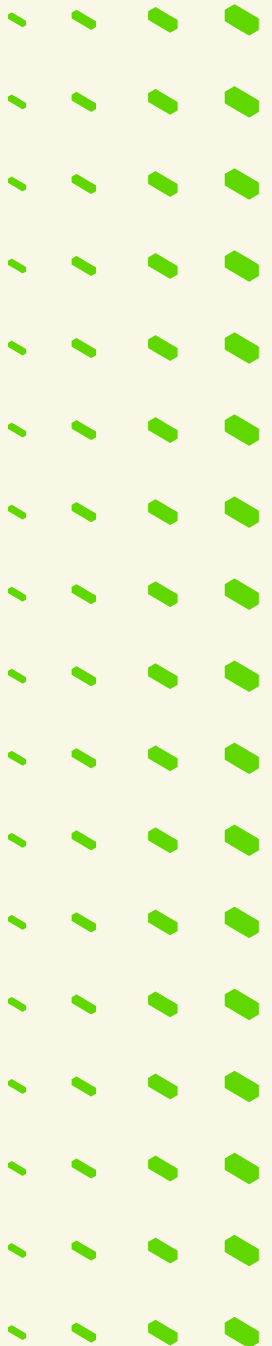
Hunterston Site Stakeholder Group

Hunterston A
Site Director's Report
Daniel Smith



Agenda

- Hunterston A Business Plan
- People Update
- Delivery Updates:
 - Safety
 - SILWE
 - Waste
 - Plant and Structures
- Socio-Economic Update
- Questions



Hunterston A 2025/26 Business Plan



Culture, people and skills

- Skills Development
- HPC Training

- VIP Objectives
- Action orientated

- Pride & professionalism
- EES plan completion

- Zero top tier safety events
- Exit SEPA Prohibition
- Improve Environmental Safety

- Welfare investment
- Improve site housekeeping
- Optimise work planning process

- Support the AGR transfer of HNB
- Regular communications

Deliver

- 63.5te HAW recovered
- 5 x LAW consignments
- Bag monitor replacement
- Pond roof design
- Deliver SILWE plan
- Deliver Ponds decommissioning project target
- Reduce number of red assets <10

Transform

Innovate

- Self perform opportunities
- Review PPE standards
- Re-launch bright ideas

Grow

- Develop HNA/HNB peer networks
- Support HNB with Day 1 preparations
- Share learning



Staff Business Plan Sessions



Engagement Day at Hunterston B



We had another engagement session with staff at B station following the success of previous engagement days.

As well as showcasing the work of the teams in the decommissioning work at Hunterston A, Caron Weaver and her team presented information on the programme approach to integration and engagement.



NRS Roadshow comes to Hunterston

The NRS Team visited places around Hunterston during September.

Visiting West Kilbride, Largs and Saltcoats, members of the public had the opportunity to come along and talk to the team about work happening at the site, decommissioning and the plans for EDF transferring to NRS in April next year.

The Roadshow also visited Hunterston B station where members of EDF staff had the opportunity to come and ask questions.



Mutually agreed voluntary exit (MAVE) scheme launches

MAVE is a scheme enabling staff to apply for a mutually agreed voluntary exit if they wished to do so. This is a completely optional opportunity to express an interest in leaving the business with a financial package.

The opportunity to apply for MAVE was originally offered to Personal Contract Holders in September and then extended to all NRS staff in October.

Applications will be reviewed against a range of factors, including business need and required skill set, with NRS making the final decision.

The scheme closes on 10 December.



Site Visits

Site Visits:

- NDA Women's Network
- NRS Directors Andy Munro, Jenifer Carruthers and Angharad Rayner
- Scottish Cross Party Working Group
- NRS Roadshow
- AGR Transfer leads – Sohail Ashraf and Laura Dungal
- Dr Neil Bruce (NDA Non-Executive Director)
- NRS Innovation Champions Session
- CoRWM



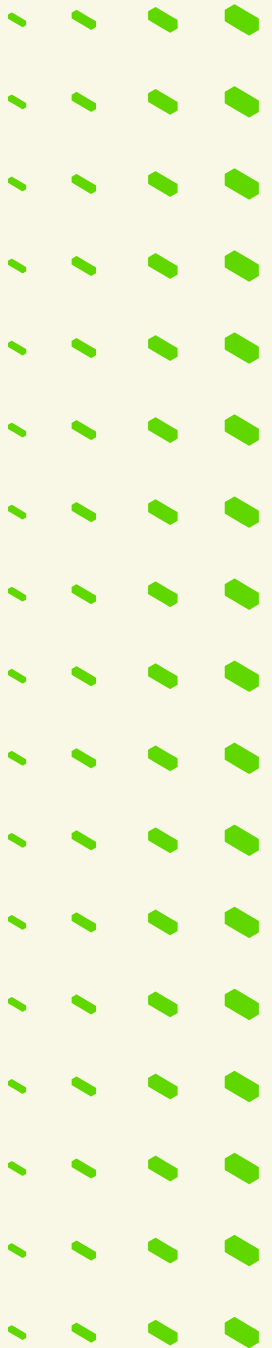
Safety matters

- Staying safe
- Have a safety conversation
- Slips, trips and falls
- Be aware of weather conditions



EHSSQ Update

- TRIR and DACR – no loss time accidents or recordable injuries in the last 15 months
- Environment management improvements ongoing e.g. ESAT, lab recovery
- Security managed proactively, ongoing positive interactions with regulator
- No major findings from audits and inspections completed
- Security demonstration emergency exercise successfully completed in September



Improvement works to the Site

Our Engineering team at Hunterston A has made major strides in clearing some of the external areas of the site, marking a key milestone in the site's ongoing transformation



External site clearance – before, during and after

Solid Intermediate Level Waste Encapsulation (SILWE) Project

Solid Intermediate Level Waste Encapsulation (SILWE)

The SILWE team have recently achieved the key programme milestone of completing Setting to Work 2 (STW 2).

STW 2 involved 6 separate campaigns of testing, designed to test both functionality and robustness of the plant. The team will now embark on a period of action closure and commissioning of SILWE's ventilations plants ahead of Inactive Commissioning.



High active waste tracker

Recovered HAW (tonnes)



Year to date – 31.9te

Target – 63.5te

Encapsulate drums and transfer to ILW store



Completed - 14

Target - 41

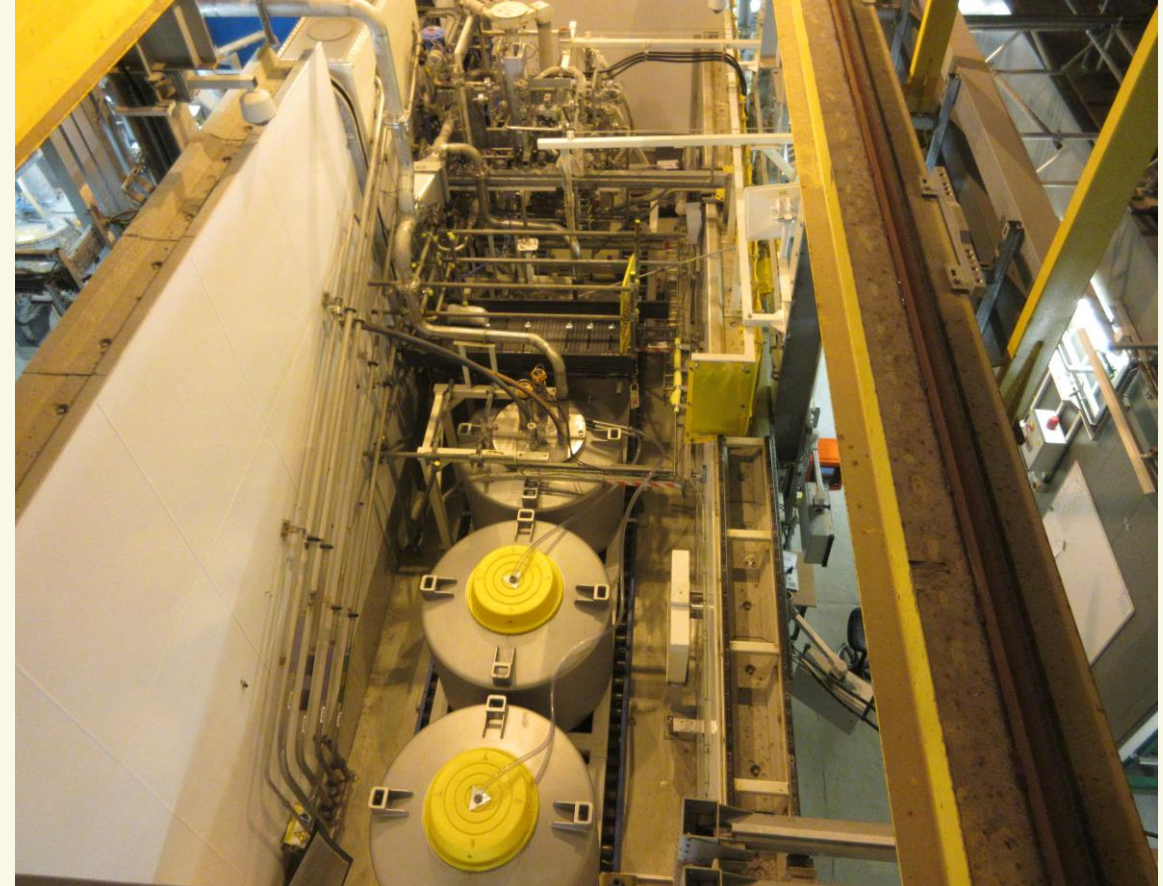


Wet Intermediate Level Waste Retrieval & Encapsulation Plant (WILWREP)

The High Active Waste team delivered Hunterston A has delivered an outstanding example of innovation and collaboration recently.

With challenging targets, they focussed on increasing acid drum storage within the WILWREP canyon.

The canyon has ventilation at three of its six stations, but only two were available for encapsulated drums. By creating two additional buffer storage stations, the team has boosted production to four drums in eighteen days - a significant improvement.



Amended WILWREP Off Gas Containment System

High Active Waste successfully clears bunker 5

The Waste teams continued to drive our High Active Waste team has successfully completed the removal of graphite dust from bunker 5 in SAWBR (Solid Active Waste Bunker Retrieval).

The bunkers were filled with graphite sleeves as part of the generation fuel cycle.



Low active waste tracker



Metallic Waste



**Completed –
9.82te**

Target – 5.5te

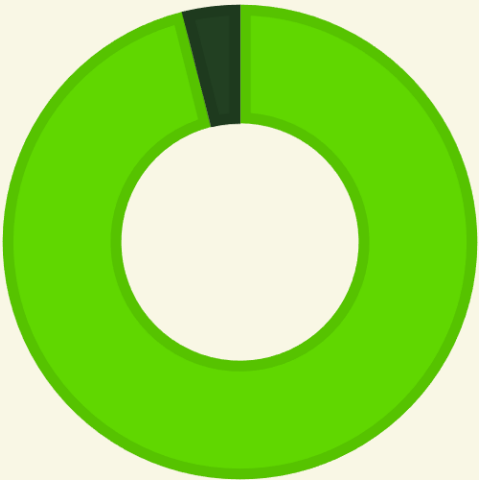
Consignments



**Year to
date - 3**

Target - 5

Legacy Waste m3



**Year to date –
19.69m3**

Target – 20.5m3

Plant and Structures

Top Duct Spring Hangers

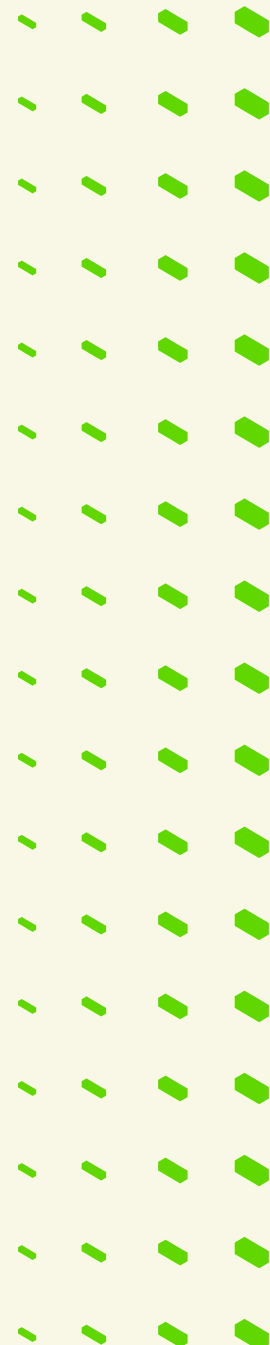
Spring hangers are devices used to support pipes and ducts throughout the site. The spring part of them provided constant support as the system expanded, contracted and moved during operation. We have around 700 devices on site.

They now present two residual hazards - stored energy and mass at height. Although our devices are inspected and are in good condition, NRS is committed to removing them to prevent future problems.

We have started a project to remove the spring hangers from the top duct of each of our 16 boilers, to be started on site in 2026.



Plant and Structures - Plinth Removal Works



Ponds Project Update

CCP General Deplanting Progress Update

Recently, the team have progressed all work to enable general de-planting permissions to be approved. This marks a significant milestone, enabling the transition from planning to execution.

In parallel, camera surveys have identified a wide range of obsolete assets now suitable for removal.

The commencement of physical de-planting activities is planned for spring 2026.



Redundant pipework and valves

Ponds Project Update

CCP Delay Tanks Update

The Ponds team are now fully focussing on works in the Delay Tanks. They are progressing towards reducing the Delay Tanks to R3/C2 conditions by the end of the year.

To facilitate this, the team have completed a number of modifications to the delay tanks including:

- Installation of permanent roof supports
- Modification to Envirovac system to allow airflow across the barrier

The commencement of physical de-planting activities is planned for later this month.



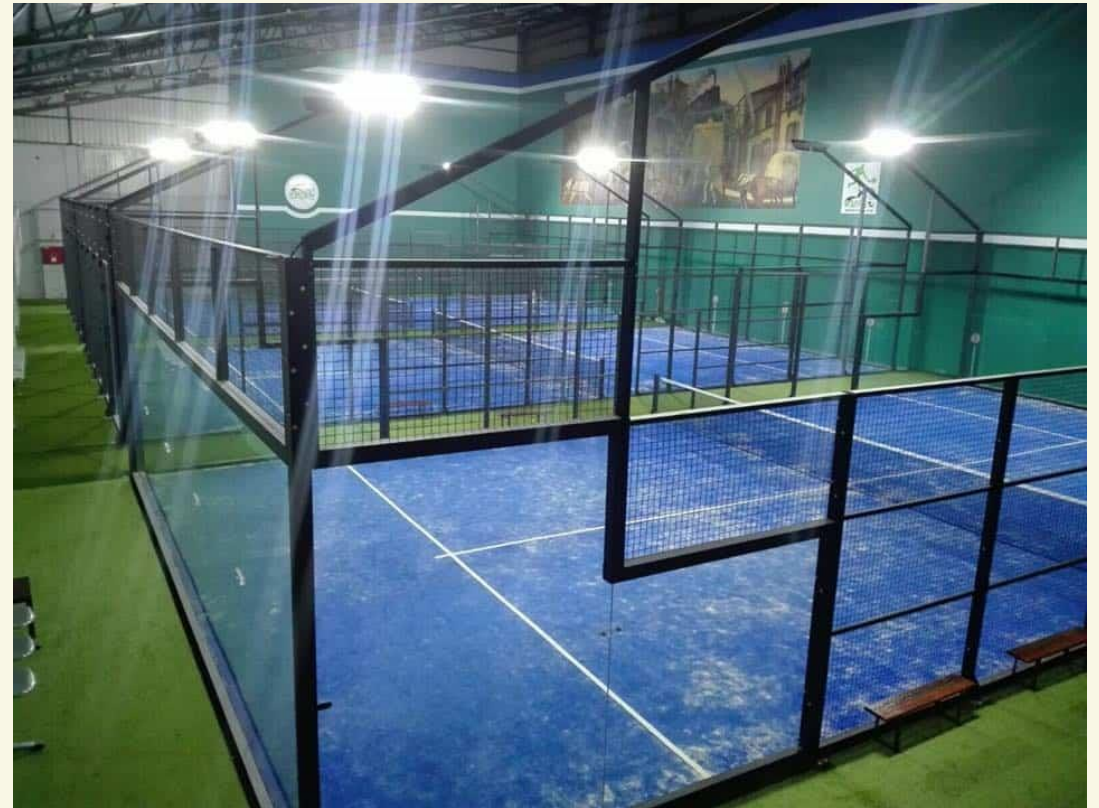
Divide wall between delay tanks 1 and 2 with the temporary scaffold supports now removed

Socio-Economic Update

In the last financial year, NRS provided socio-economic funding of **£78,447** to support communities close to Hunterston.

Last week, Prestwick Tennis & Fitness received notification of £10,000 NRS socio-economic funding towards the construction of a new, £210,000 covered padel tennis court. The club has also had support from Lawn Tennis Scotland and Sport Scotland.

Once complete in Spring 2026, the intention is to replicate this model through introducing padel tennis activities, with the focus remaining on the schools' outreach and wider community access at reduced rates.



Any Questions?

