

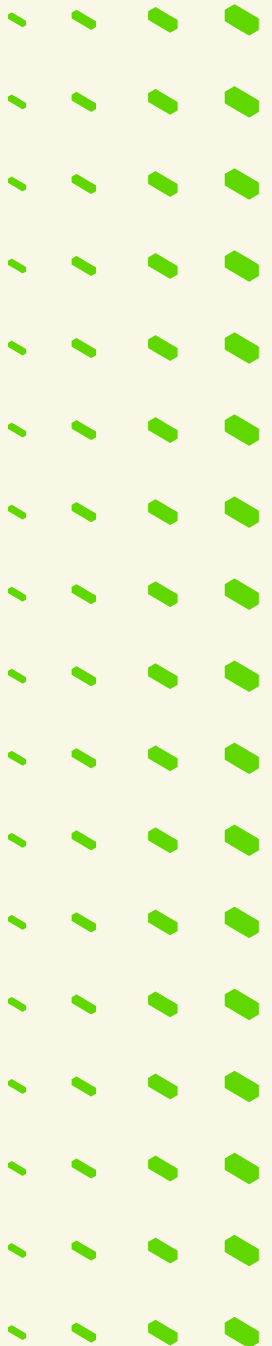
Hunterston Site Stakeholder Group

Hunterston A
Site Director's Report
Daniel Smith



Agenda

- Hunterston A Business Plan
- People Update
- Delivery Updates:
 - Safety
 - SILWE
 - Waste
 - Plant and Structures
- Socio-Economic Update
- Questions



Hunterston A 2025/26 Business Plan



Culture, people and skills

- Skills Development
- HPC Training

- VIP Objectives
- Action orientated

- Pride & professionalism
- EES plan completion

- Zero top tier safety events
- Exit SEPA Prohibition
- Improve Environmental Safety

- Welfare investment
- Improve site housekeeping
- Optimise work planning process

- Support the AGR transfer of HNB
- Regular communications

Deliver

- 63.5te HAW recovered
- 5 x LAW consignments
- Bag monitor replacement
- Pond roof design
- Deliver SILWE plan
- Deliver Ponds decommissioning project target
- Reduce number of red assets <10

Transform

Innovate

- Self perform opportunities
- Review PPE standards
- Re-launch bright ideas

Grow

- Develop HNA/HNB peer networks
- Support HNB with Day 1 preparations
- Share learning



Staff Business Plan Sessions



Employee Engagement Survey

‘Have your say’



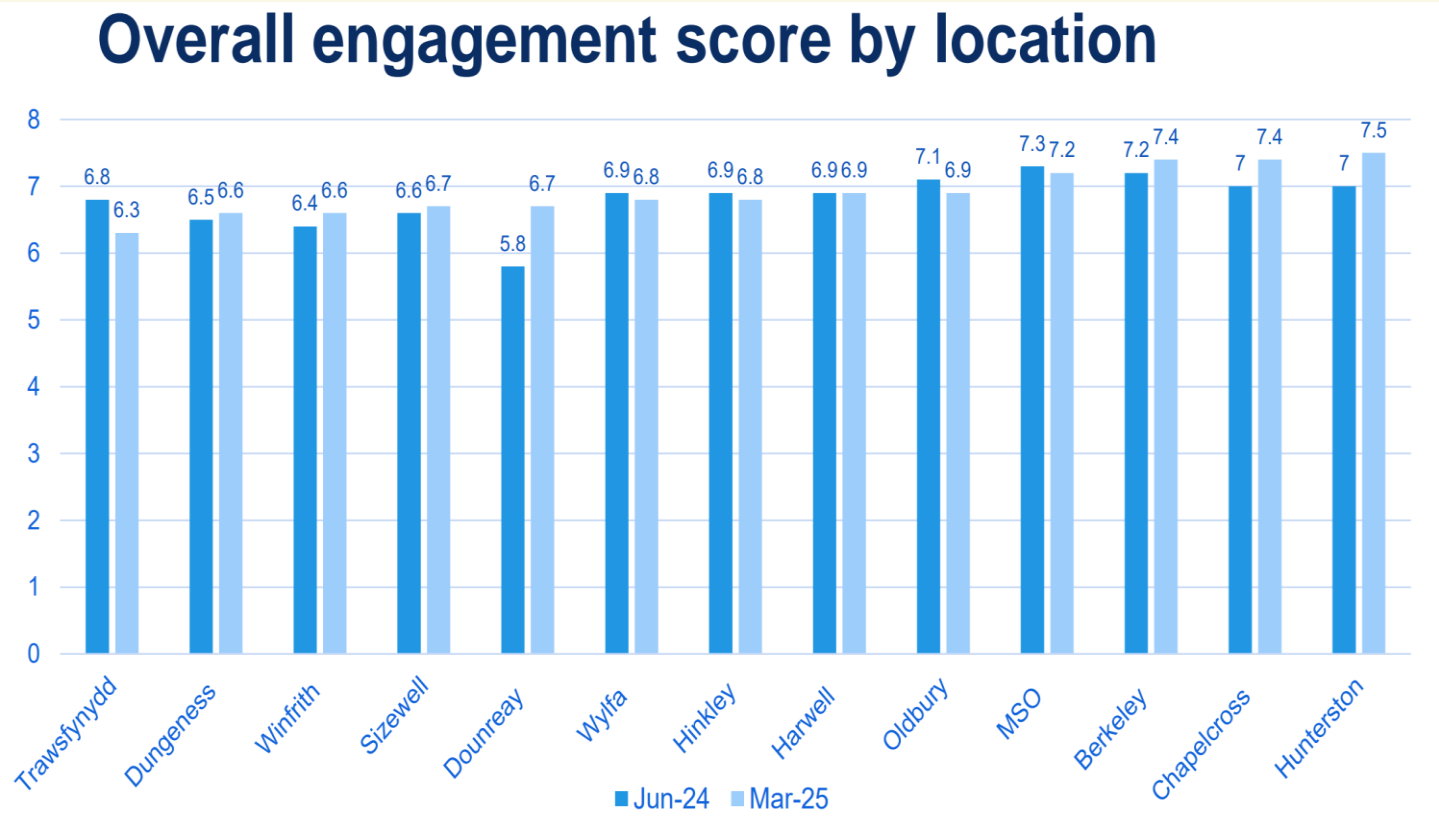
Employee Engagement Survey

Engagement Score:
Increase from 6.8 to 7.4

Participation Score:
Increase from 72% to 88%

Employee Engagement Results
Briefed to Staff

- 3 Focus Areas Identified:
- Maintenance
 - Growth and Development
 - Learning



Site Visits

Site Visits:

- Peter Hill, NDA Chair
- Catriona Schmolke, NDA Board Member and Ross McAllister, NDA
- Jonathan Bew - Waste Consultant
- Hannah Bean - Head of Profession - Radiological Assessment



Recruitment

Since the last SSG, we have had a total of 20 approved vacancies. This momentum reflects our commitment to maintaining operational excellence and supporting our workforce.

Some of the roles recruited to:

- Radiological Protection Technician
- Administration Assistant (Secondment)
- Waste Technician
- Senior Project Manager
- Radiological Protection Engineer B
- Security Guard
- Assistant Chemist
- Waste Engineer



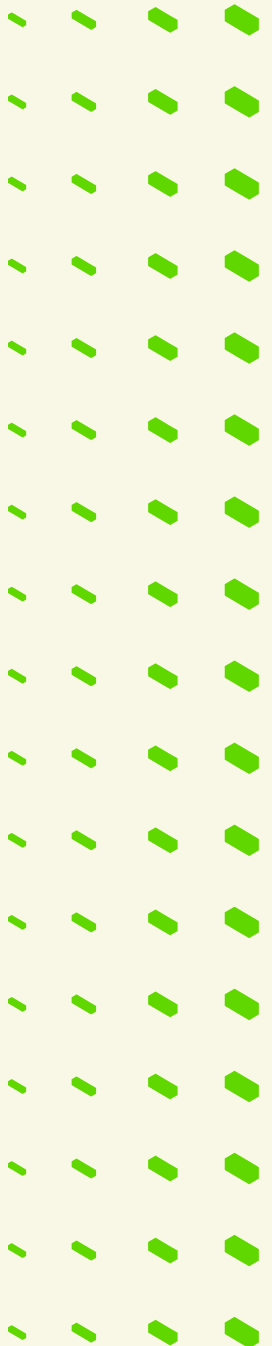
Safety matters

- Staying safe
- Have a safety conversation
- Be aware of weather conditions
- Lockdown procedures



EHSSQ Update

- TRIR and DACR – no loss time accidents or recordable injuries in the last 12 months
- Environment management improvements ongoing e.g. ESAT, lab recovery
- Security managed proactively, ongoing positive interactions with regulator
- No major findings from audits and inspections completed
- Security demonstration emergency exercise planned in September



Works to the Site Laboratory



Before – November 2024



After – August 2025

Solid Intermediate Level Waste Encapsulation (SILWE) Project

The SILWE facility is designated to encapsulate the 3M3 packages containing solid waste. This waste is retrieved from the Solid Active Waste Bunker (SAWB).

Once encapsulated, the packages will be ready for long term storage within the Intermediate Level Waste Store.



Solid Intermediate Level Waste Encapsulation (SILWE) Project

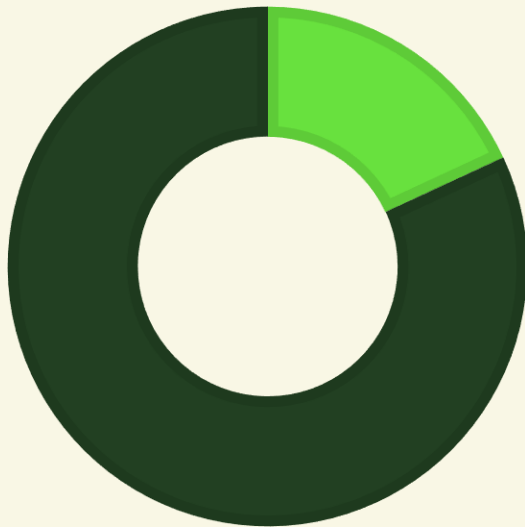
One of the NRS Group Key targets for 2025/26 is for the installation of the shielded wall at the SILWE plant.

This Group Key Target was achieved ahead of schedule.



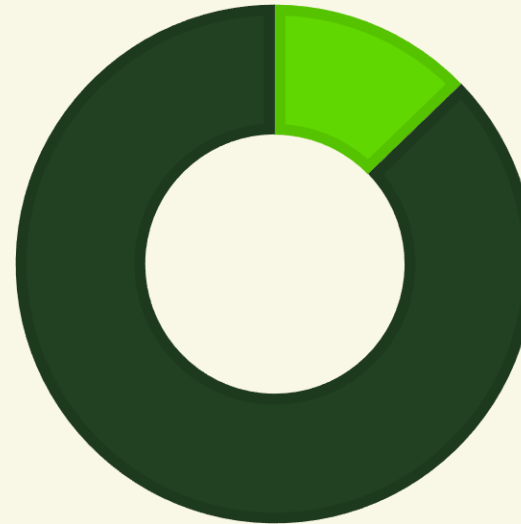
High active waste tracker

Recovered HAW
(tonnes)



Year to date – 14.7te
Target – 63.5te

Encapsulate drums
and transfer to ILW
store



Completed - 6
Target - 41



Wet Intermediate Level Waste Retrieval & Encapsulation Plant (WILWREP)

The Active Commissioning phase for the recovery and encapsulation of nitric acid from the Acid Storage Facility (ASF) is now complete.

8 drums have now been exported from the WILWREP to the Intermediate Level Waste Store. The site target is 41 drums.

Now that Active Commissioning is complete, the team is now progressing to full operations.



3M³ Drum being exported from WILWREP to the ILW Store

Low active waste tracker



Metallic Waste



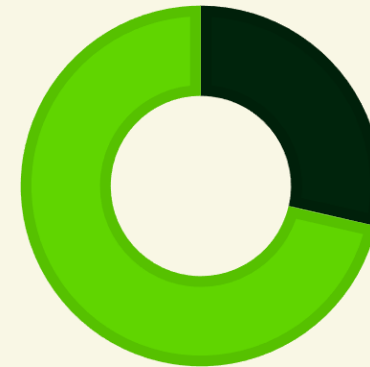
Completed – 9.82te
Target – 5.5te

Consignments



Year to date - 2
Target - 5

Legacy Waste m3



Year to date – 14.62m3
Target – 20.5m3

Low Level Waste Consignment Hits Target for Year

The Low Level Waste (LLW) team at Hunterston A proudly achieved its second consignment of the year recently —this time involving the successful dispatch of **three large Pulley Vessels** for metal recycling.

This milestone not only marks a significant operational achievement but also exceeds the site's annual metallic waste target by an impressive **150%**.



Plant and Structures

Top Duct Spring Hangers

Each Reactor Building at Hunterston A has 24 steel spring hanger units at high level within the SRU Halls. These units were in place to allow/support thermal movement of the reactor top ducts during station generation and are now redundant.

We plan to dismantle and remove these units from the buildings in 2025/2026.

Site visits have now been conducted by all three contractors participating in the competitive tendering process under the DAR framework.

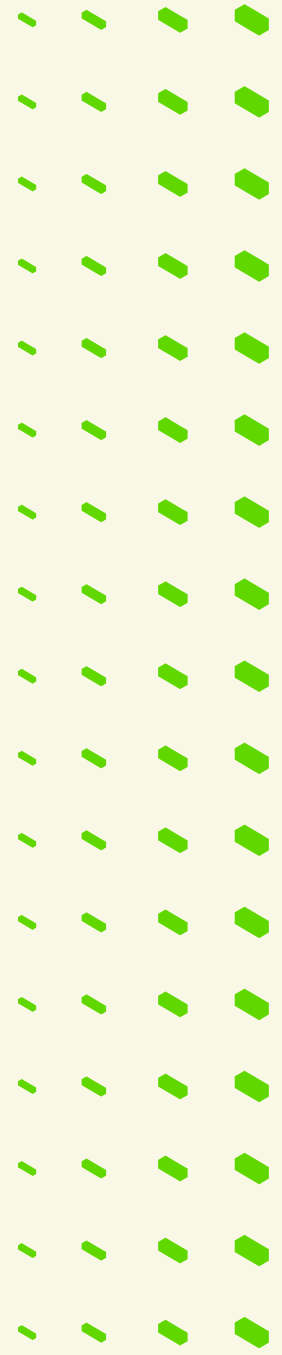
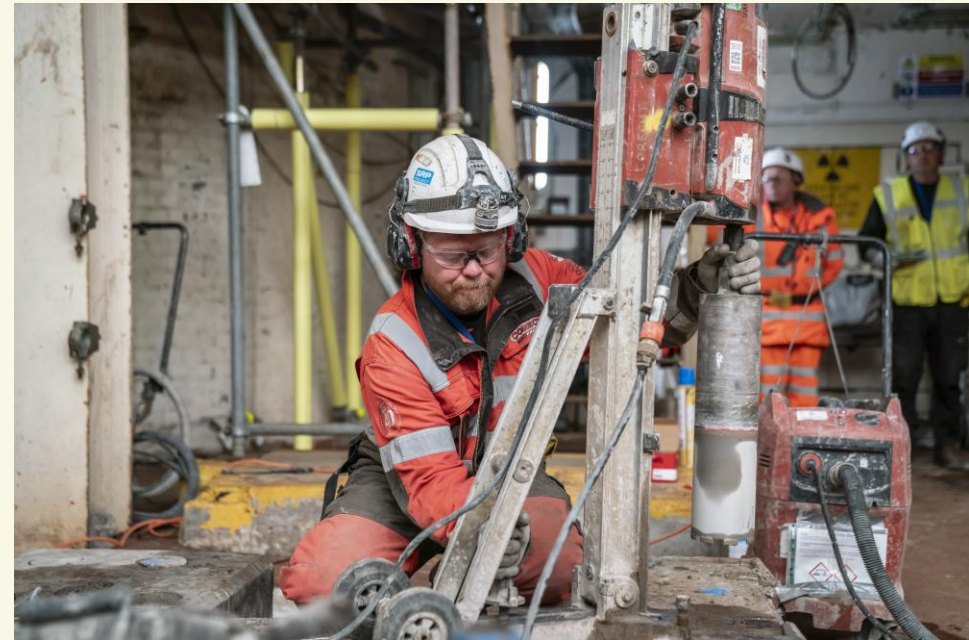


Plant and Structures

Plinth Removal Works

We are removing 56no. redundant reinforced concrete machine plinths from the 4th floor of the SRU halls. This is enabling works, creating clear level areas for future deplanting and size reduction activities within the SRU halls.

Our contractor, Aureos, is scheduled to return in September to resume the removal of bagged concrete waste and to complete the final clean-up of R1 and R2 fourth-floor areas.



New Effluent Treatment Plant (NEffTP)

Operational testing of the NEffTP has been successfully completed as part of Active Commissioning.

Once operational, the plant will offer an alternative method for processing miscellaneous effluent on-site.

This capability will introduce redundancy to the site's Active Drains, Miscellaneous Filtration Plant, and Miscellaneous Receiving Tanks—enabling these systems to be released for broader decommissioning activities.

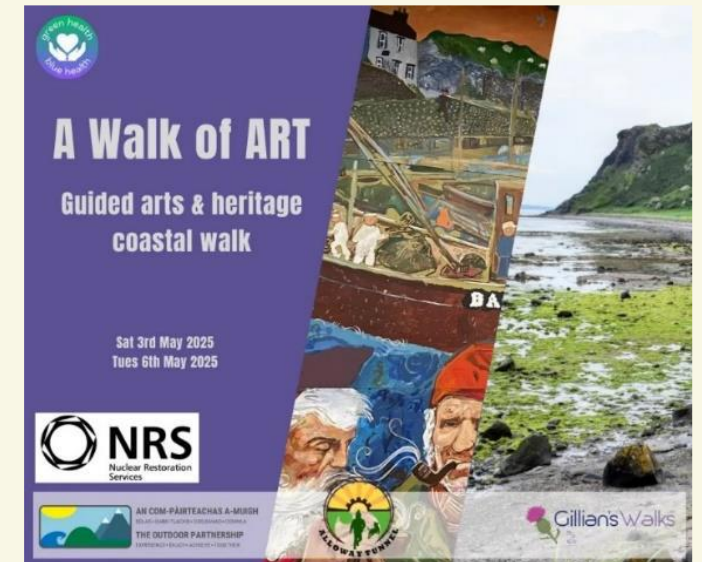


Socio-Economic Update

In the last financial year, **£78,447** supported communities close to Hunterston

The Outdoor Partnership, will receive £50,000 a year over three years to deliver the 'Opening Doors to the Outdoors' programme in North Ayrshire. This is part of a £420,000 project also covering North Wales.

Every year the 'good neighbour' fund at Hunterston A receives £6000 to support local initiatives and organisations within our local community that deliver projects or services for the benefit of local people. There was an exception in 2024/25, allocating £10,447.



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Some of the 'good neighbour' projects we supported include:



AC Irvine 2014's Football Team proudly modelling their new NRS kit, having received £750 from the socio-economic scheme.



Fairlie Organic Growers purchased raised beds and equipment with £1,360 from NRS to teach pupils from Fairlie primary school how to plant fruit trees in their after-school club.



Any Questions?

