

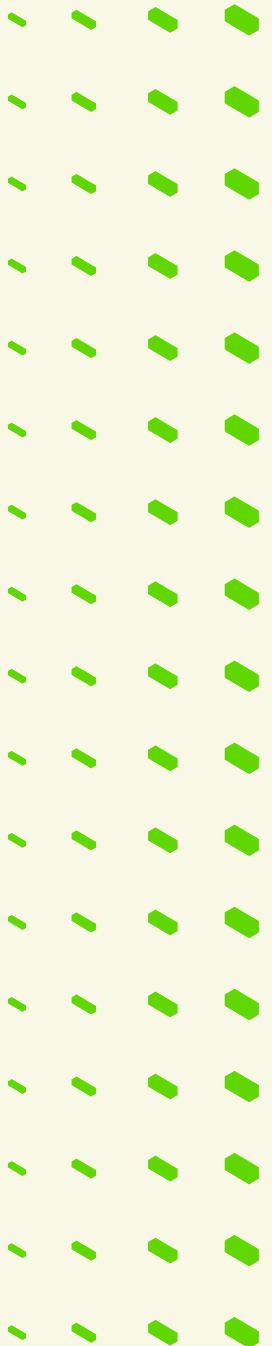
Hunterston Site Stakeholder Group

Hunterston A Site Director's Report Daniel Smith

June 2026

Agenda

- Hunterston A Business Plan
- Delivery Updates:
 - Safety
 - Asset Care
 - SILWE
 - Ponds
 - Waste
 - Plant and Structures
- Socio-Economic Update
- Questions



Hunterston A 2025/26 Business Plan



Culture, people and skills

- Skills Development
- HPC Training

- VIP Objectives
- Action orientated

- Pride & professionalism
- EES plan completion

- Zero top tier safety events
- Exit SEPA Prohibition
- Improve Environmental Safety

- Welfare investment
- Improve site housekeeping
- Optimise work planning process

- Support the AGR transfer of HNB
- Regular communications

Deliver

Transform

Innovate

Grow

- 63.5te HAW recovered
- 5 x LAW consignments
- Bag monitor replacement
- Pond roof design
- Deliver SILWE plan
- Deliver Ponds decommissioning project target
- Reduce number of red assets <10

- Self perform opportunities
- Review PPE standards
- Re-launch bright ideas

- Develop HNA/HNB peer networks
- Support HNB with Day 1 preparations
- Share learning



Hunterston A 2026/27 Business Plan

- Zero Top Tier Events
- Environmental safety culture
- 68.7TE HAW recovered
- 4 x LAW consignments

- External areas housekeeping
- Deliver proactive safety campaigns
- Red assets <5

- Self-perform opportunities
- Relaunch HNA Wellbeing group
- Bright ideas focus

- Embed HNA/HNB peer networks
- Explore HNA/HNB opportunities

Deliver

- Deliver SILWE plan
- Pond roof overclad
- Reactor 1 lift refurbishment

Transform

- Welfare investment
- Optimise work planning process
- Deliver site sustainability plan

Innovate

- Innovate to drive performance
- Use digital tools to reduce paper

Grow

- Encourage use of Hunterston Collaboration Hub

Culture, People and Skills

- EES plan completion
- Embed principles of HPC

- VIP objectives
- Promote HuP tool usage

- Growth and development opportunities
- Pride and professionalism



Official opening of the new Radiochemistry Laboratory



On Wednesday 1st April, NRS Chairman, Lawrie Haynes officially opened the new chemistry laboratory at Hunterston A.

Lawrie was joined by NRS CEO Rob Fletcher and NDA CEO David Peattie as well as representatives from DESNEZ and the NDA. It was an opportunity to discuss the improvements with Richard Gibson who led on the Event Recovery.



Comments received following the visit praised the facility and how our laboratory now sets the company standard across NRS.

NRS Awards – Hunterston A Success – Hunterston A success

Hunterston A celebrated a win at the NRS Excellence Awards, with Robin Rowell and the Higher Active Waste (HAW) Team awarded the Innovation Award category.

The Innovation Award acknowledges individuals and teams who bring forward-thinking solutions and pioneering technologies that help NRS deliver its mission safely, efficiently, and sustainably.

Robin and the team delivered an inventive modification to the WILWREP canyon that showcased not only technical skill, but also deep knowledge of the plant and an impressive commitment to continuous improvement.

A huge well done to Robin and the entire HAW Team for this fantastic recognition.



Security Exercise success

The site successfully demonstrated the effectiveness of our contingency arrangements to the company independent oversight team and the NRS emergency planning lead

The site successfully delivered **Exercise South Point** recently.

The challenging scenario tested a range of emergency arrangements. Teams across the site responded calmly and professionally, effectively managing potential impacts to people, plant and the environment.

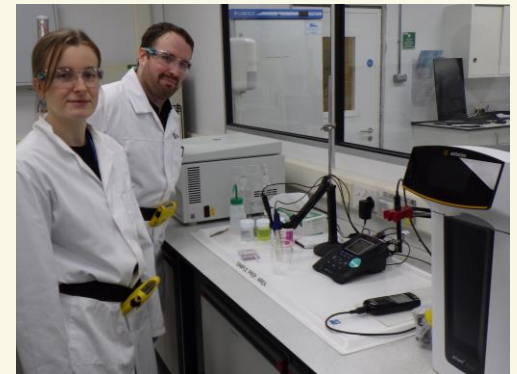
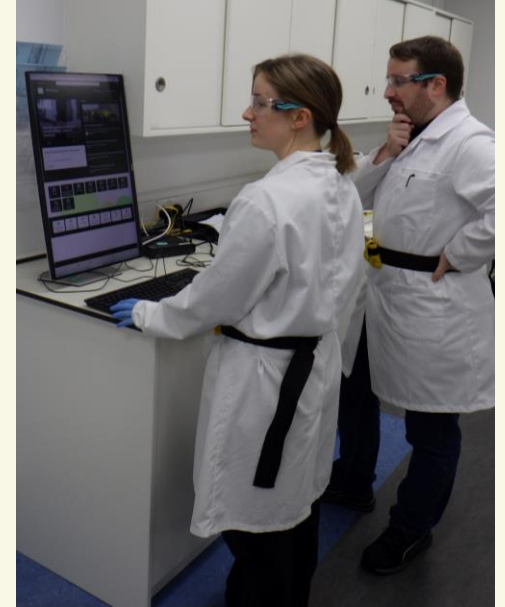
Positive observations included early recognition of incident severity, and strong communication between the scene, Incident Response Centre and Gatehouse.

The exercise also identified learning points, which will be incorporated into future training and exercises to support continuous improvement.



EHSSQ Update

- TRIR and DACR – no loss time accidents or recordable injuries in the last 18 months
- Environment management improvements ongoing e.g. training, compliance culture and new laboratory arrangements
- Continuing with the roll out of Human Performance
- Security managed proactively, ongoing positive interactions with regulator
- New Hunterston A safety campaigns focussing on different themes being rolled out across the site. First campaign on Asbestos successfully cascaded.



Asset Care success – refurbished canteen opens its doors

Hunterston A is delighted to officially reopen its newly refurbished canteen — a bright, modern and welcoming space that has already become a hit with staff and contractors across the site.

This project was one of the largest pieces of work delivered by our Asset Care team over the year, transforming the former canteen into a contemporary, comfortable environment designed to improve both the dining experience and behind-the-scenes catering operations

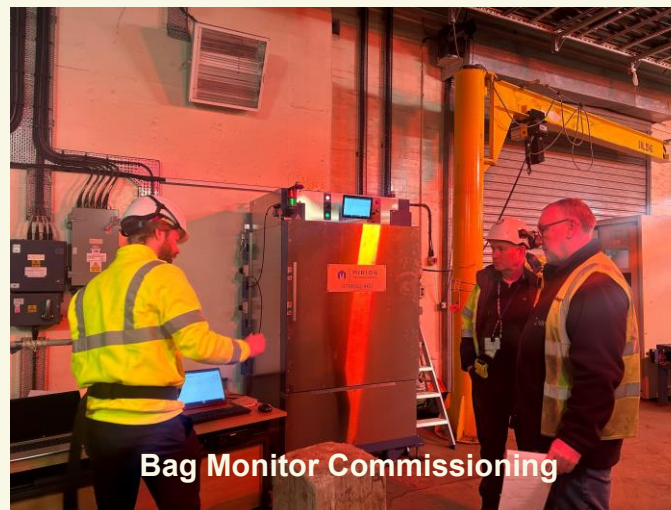


Asset Care success – new bag monitors at Hunterston A

The Asset Care team at Hunterston A has reached an important milestone in its Asset Care Delivery programme with the delivery of two new Waste Bag Monitors (WBMs)

Our new bag monitors can accurately measure various weights and density of material.

Mirion engineers are worked on-site alongside Hunterston A teams to carry out installation, testing, and commissioning. The bag monitors are now fully operational and being used by our teams at site.



Solid Intermediate Level Waste Encapsulation (SILWE) Project

Inactive Commissioning

SILWE has achieved a significant milestone of commencing Inactive Commissioning in the SILWE Plant.

The first 3 campaigns of testing have been permissioned via the Test and Commissioning Panel, with Campaigns 1 and 2 now complete.

Campaign 3 is currently underway.

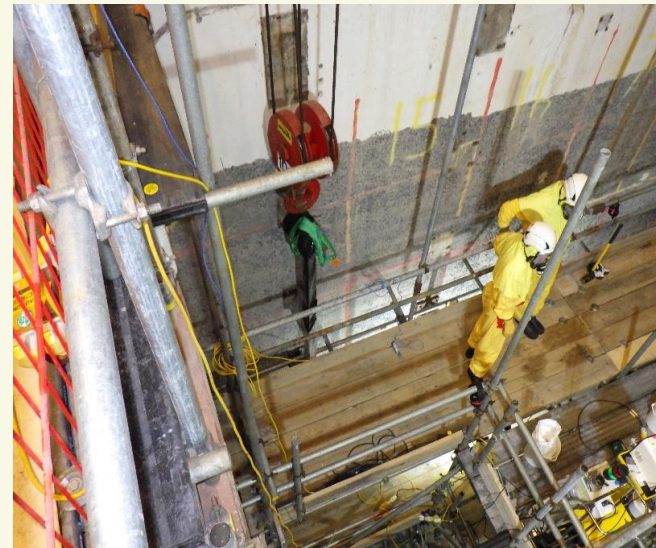


Ponds Project Update

CCP Bay 4 Deplanting

Deplanting work in Bay 4 of the CCP has continued at pace with the team successfully completing Phases 1 and 2, which focused on removing redundant pipework, associated fixtures, and legacy guardrails along the east wall of the bay.

Dismantled materials were segregated and prepared for processing through established waste routes. With these phases now complete, approximately 50% of the overall project scope has been delivered.



Bay 4 before and after (east wall)

Low Level Waste Team smashes all targets at stretch



Last week marked a standout achievement for the Hunterston A Low Level Waste (LLW) Team, who not only met all their annual objectives — they *exceeded them*, delivering every single one at stretch level.

The team exceeded their metallic target by completing 14.8te against a target of 5.5te and exceeded their legacy target by completing 26.45m³ against a target of 20.5m³.

This is a testament to the team's focus, expertise, and commitment to safe and efficient decommissioning.



Low active waste tracker – final outturn



Metallic Waste



**Achieved –
16.48te**

Target – 5.5te

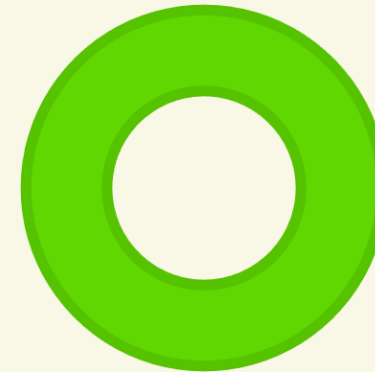
Consignments



**Achieved -
5**

Target - 5

Legacy Waste m3



**Achieved –
26.45m3**

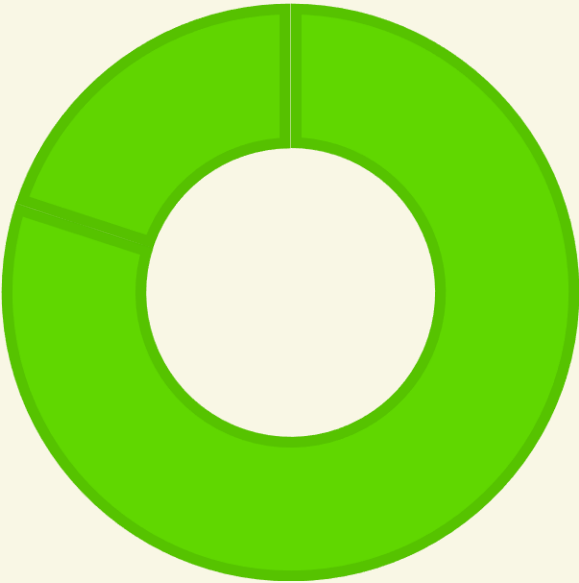
**Target –
20.5m3**

High active waste tracker

31/03/2026



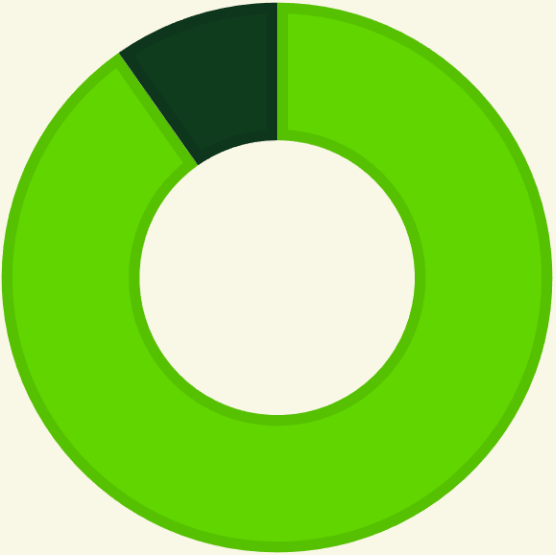
Recovered HAW (tonnes)



Year to date – 70.7te

Target – 63.5te

Encapsulate drums and transfer to ILW store



Completed - 37

Target - 41

First LLW consignment of the year leaves Hunterston A

The first Low Level Waste (LLW) consignment of the financial year has successfully left Hunterston A



This first consignment is a strong start to the year and builds on last year's excellent performance at stretch. It reflects the professionalism of the team and makes a meaningful contribution to our business plan targets.

- 7.76m³ of legacy waste removed from site
- First of four LLW consignments planned for this year, supporting the Hunterston Business Plan waste targets
- Despite challenges, the team delivered safely through strong teamwork and commitment
- Contributes to an NRS Key Company Target in the Waste area
- Work is already underway on a further VLLW consignment

Low active waste tracker

05/05/26



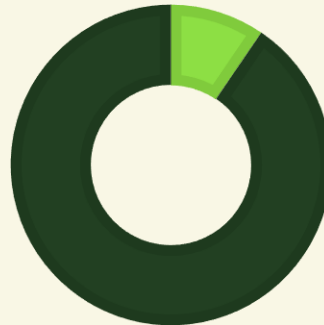
Metallic Waste



Completed – 0 Te

Target – 6.5Te

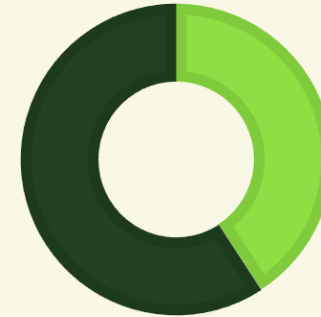
Consignments



Year to date - 1

Target - 4

Legacy Waste m3



Year to date – 6.73m3

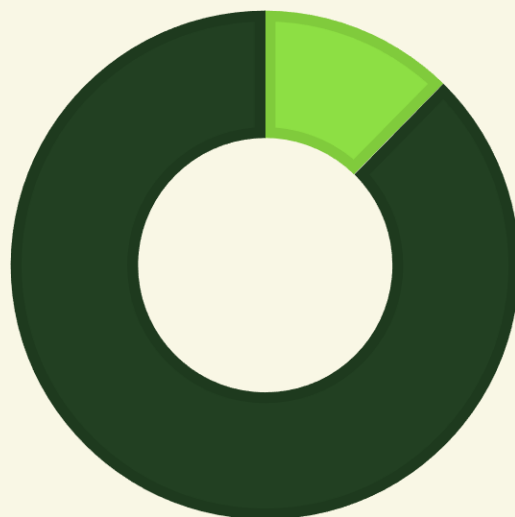
Target – 16.5m3

High active waste tracker

13/05/26



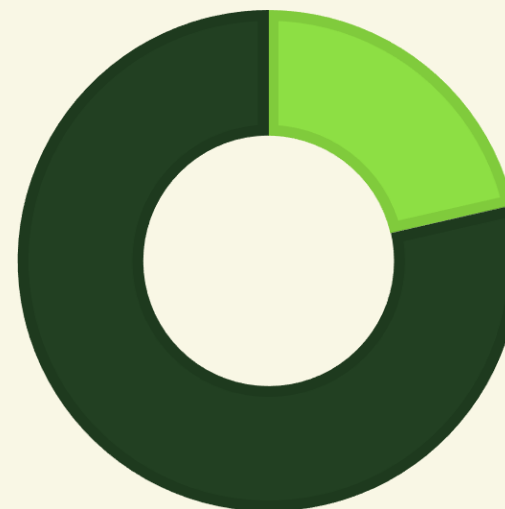
Recovered HAW (tonnes)



Year to date – 8.49 te

Target – 68.7 te

Encapsulate drums and transfer to ILW store



Completed - 9

Target - 42

Plant and Structures

Cold Duct Cladding Removal in R2 4th floor

Kaefer are currently delivering HNA's first licensed asbestos removal project since 2009. Works on SRU 4 have been successfully completed, with removal activities on SRU 3 well advanced.

Independent assurance is being provided by Element, including daily air monitoring and formal four-stage clearance certification.



Sustainability at Hunterston – Site litter pick

Staff at Hunterston A rolled up their sleeves on Thursday 7 May to take part in a site-wide litter pick, demonstrating a strong collective commitment to sustainability and pride in our working environment. The event saw colleagues from a wide range of teams volunteering their time to support the initiative.



Nuclear Restoration Services

Socio-economic funding 2025-26



Funding awarded by site:

Berkeley Funding awarded £83,782 Number of applications approved 9	Bradwell Funding awarded £17,918 Number of applications approved 3	Chapelcross Funding awarded £20,699 Number of applications approved 6
Dungeness A Funding awarded £51,761 Number of applications approved 7	Harwell Funding awarded £104,772 Number of applications approved 5	Hinkley Point A Funding awarded £102,000 Number of applications approved 9
Hunterston A Funding awarded £105,086 Number of applications approved 9	Oldbury Funding awarded £62,394 Number of applications approved 8	Sizewell A Funding awarded £123,294 Number of applications approved 4
Trawsfynydd Funding awarded £124,672 Number of applications approved 11	Winfrith Funding awarded £41,298 Number of applications approved 7	Wylfa Funding awarded £172,067 Number of applications approved 10



£1,979,721

139 organisations

NRS Sites has funded **£1,009,743** for **88** organisations within our sites communities. Match funding of £14,323,704, equates to every £1 invested secured £14.18 from other sources. In addition, NDA funding of **£677,495**.

NRS Dounreay has funded **£969,978*** for **51** community organisations. Securing match funding of £1,300,000 from other sources. In addition, NDA funding of **£252,777**.

*In lieu of large capital expenditure this FY Dounreay has focused on enabling, feasibility, and capability projects without significant leverage.

For more information, please visit:
[NRS working with our communities - GOV.UK](https://www.gov.uk/nrs-working-with-our-communities)



Hunterston A socio-economic scheme 2025/26

Hunterston A funded projects: £105,086 - A total of 9 projects supported in FY25/26

4 projects above £2,000 have been supported:

North Ayrshire Tandem Cycling Club, £2,104

Towards servicing tandem bikes for visually impaired members to enjoy the outdoors.

Prestwick Tennis Club, £10,000

Funding towards a brand new padel court for the club and community use.

West Kilbride Community Initiative, £37,000 – Funding to support two new art studios for the artisan community.

The Outdoor Partnership, £50,000 – Continued support improving access to outdoor activities for disadvantaged and under-represented groups.



5 Good Neighbour projects have been supported:

Organic Growers of Fairlie, £1,800 – to build raised beds for community use.

Ardeer Thistle 2018, £820 – Training equipment.

Bute Shinty Club, £750 – Shinty sticks and balls for children.

Dalry Burns Club, £613 - Medals for school competitions.

Largs Sailing Club, £2,000 – Waterproofs for cadets.

Any Questions?

